

Resolution for Establishing "The Troika"









Preamble

Recognizing the imperative for structured and institutionalized collaboration between student representative bodies and civil society organizations to advance the quality of education and student empowerment;

Affirming the shared commitment of the Union of High-School Students, the National Student Body, and the Forum for Educational Change (FECH) to advocate for systemic improvements in the education sector;

Acknowledging the necessity of a coordinated platform to enhance dialogue, policy coherence, and joint advocacy on issues affecting students at both the secondary and higher education levels;

Recalling the principles of student participation, democratic representation, and institutional engagement as essential pillars for effective educational reforms;

Recognizing further the importance of cross-sectoral collaboration in fostering an inclusive and forward-looking student advocacy framework;

Determined to establish a mechanism that will ensure regular consultation, coordination, and strategic action among student representatives and civil society organizations;

We hereby resolve to establish "The Troika" as a formal coordination mechanism to strengthen advocacy efforts, enhance policy impact, and promote systemic reforms in education in North Macedonia.

Article 1 Purpose of The Troika

- 1. The Troika is established as a structured coordination mechanism to:
- a. Facilitate a coherent and strategic approach to student advocacy and policy engagement.
- **b**. Strengthen the collaborative efforts of the Union of High-School Students, National Student Body, and FECH in addressing educational challenges.
- **c.** Provide a formalized platform for regular dialogue, policy exchange, and advocacy coordination between secondary and higher education student representatives.
- **d.** Promote joint initiatives and interventions aimed at ensuring quality education, academic integrity, and student rights.
- **e.** Serve as a knowledge hub for best practices, capacity-building, and leadership development among student organizations.

Article 2 Composition & Membership

- **1.** The Troika shall be composed of:
 - a. Union of High-School Students: Two (2) representatives
 - b. National Student Body: Two (2) representatives
 - c. Forum for Educational Change (FECH): One (1) representative
- **2.** Each member organization shall be responsible for the appointment of its representatives through an internal selection process in accordance with its respective governance procedures.
- **3.** Membership shall be reviewed annually, with provisions for rotation or reappointment as deemed necessary by the respective organizations.

Article 3 Activities and Responsibilities

1. Quarterly Coordination Meetings

- **a.** The Troika shall convene quarterly to review developments, coordinate advocacy efforts, and set strategic priorities.
- **b**. Meetings shall be held on a rotational basis, with each entity assuming hosting and moderation responsibilities.

2. Joint Advocacy Campaigns

- **a.** Develop and implement targeted advocacy initiatives on key educational issues, including but not limited to:
 - Student rights and participation.
 - Academic freedom and integrity.
 - Education financing and infrastructure development.
- **b.** Engage with institutional stakeholders, policymakers, and civil society to ensure impact-driven advocacy.

3. Capacity-building and Knowledge Exchange

- **a.** Organize capacity-building programs, leadership training, and student exchanges to strengthen advocacy competencies.
- **b.** Facilitate peer-learning opportunities and collaboration between secondary and higher education student leaders.

4. Monitoring and Reporting

- a. The Troika shall compile an annual report outlining key activities, challenges, and achievements.
- **b.** This report shall be presented at the National Student Forum for review and further action.

Article 4 Implementation Timeline

- **1.** The Troika shall be **officially launched in September 2025** following its formal approval at the National Student Forum 2025.
- 2. The first quarterly meeting shall be convened no later than July 2025 to establish procedural guidelines and work plans.
- **3.** All member organizations shall finalize their **representative selection by June 2025** to ensure readiness for the initial convening.

Article 5 Adoption and Review

- 1. This resolution shall take immediate effect upon its approval by the National Student Forum 2025.
- **2.** The operational framework of The Troika shall be **subject to annual review**, with adjustments made as necessary to enhance effectiveness.
- **3.** Any modifications or structural adjustments to The Troika shall require the consensus of all three member entities and formal endorsement at the subsequent National Student Forum.

Aleksander Nikolovski, Chair of the National Student Body	
Berin Muhamed, President of the Union of High-School Students	
Blendi Hodai, Executive Director of Forum for Educational Change	

Troika is established as part of the "Promoting Youth Engagement in Accountability of Public Institutions" supported by the National Endowment for Democracy.